



Virginia Forward

Reimagining Digital Access to Government Services

Virginia Executive Institute

Team 1 | Spring 2025

Meet Our Team



Kim Barton

Deputy Chief Financial Officer
Dept. of Veterans Services



Melissa Gordon, MBA

Deputy Digital Communications Dir.
Dept. of Health



Stacy Pendleton, MS

Deputy Director
Dept. of Human Resource Mgmt.



Holly Mortlock, MS

Deputy Director - Ext. Affairs & Policy
State Corporation Commission



Harvey S. Powers

Director of Law Enforcement
Dept. of Criminal Justice Services



Luke E. Black, MBA

Deputy Chief Human Resource Officer
Dept. of Corrections



The Challenge:

Fragmented Services, Frustrated Citizens



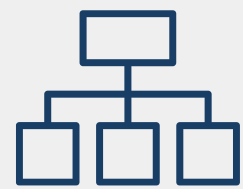
Disconnected Systems and Siloed Data



Outdated Website Content and Confusing Navigation



Multiple Logins and No Single Access Point



Complex Agency Structures with unclear pathways for support



Long Wait Times and Delayed Services

Vision & Objective

A citizen-centered, AI-enabled government platform that delivers personalized, accessible, and trusted services – from one digital front door.



Simplify access to services across all agencies



Personalize the experience using secure AI tools



Strengthen public trust through transparency and responsiveness



Increase operational efficiency and reduce duplication



Position Virginia as a digital government leader

Shaping the Government of Tomorrow

A Digital Government that Delivers for All Virginian's



Makes Services
Faster and Easier
for Citizens



Empowers Agencies
to Perform
More Efficiently



Strengthens Virginia's
Strategic Position as a
Place of Innovation,
Trust, and Excellence

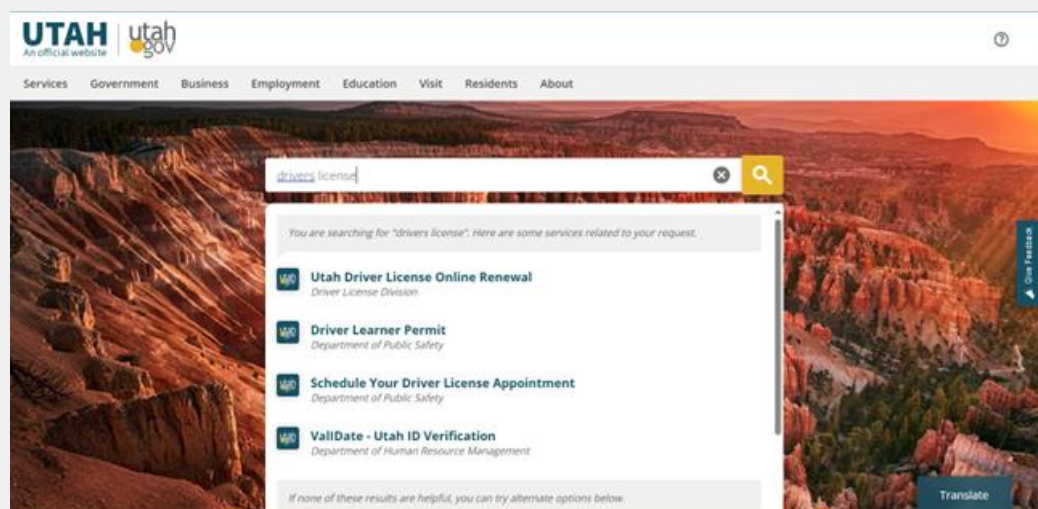
Case Studies

A look at how other governments are modernizing services—
faster, smarter, and more efficiently.



Utah.gov - Next Gen Citizen Portal

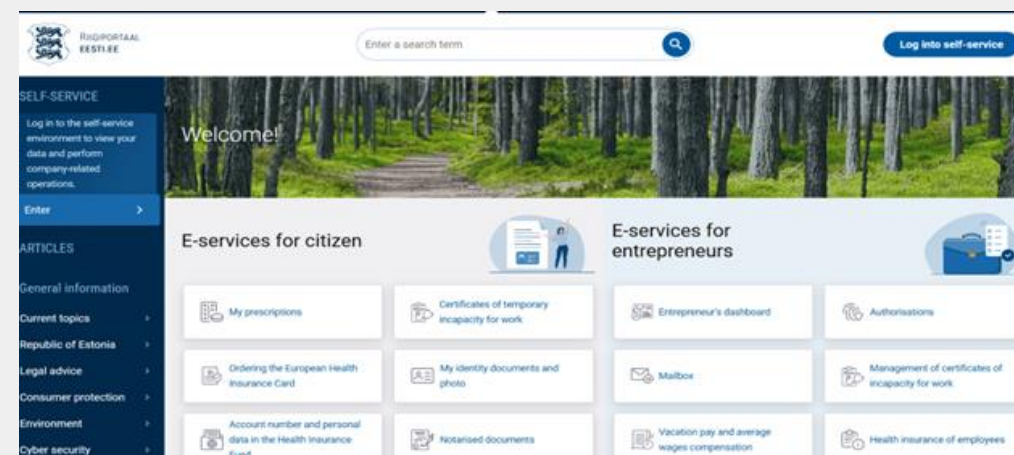
- UTAHID: a secure, central key, providing access to multiple state systems.
- Saves government time, money, and other resources.



RIIGIPORTAAL
EESTI.EE

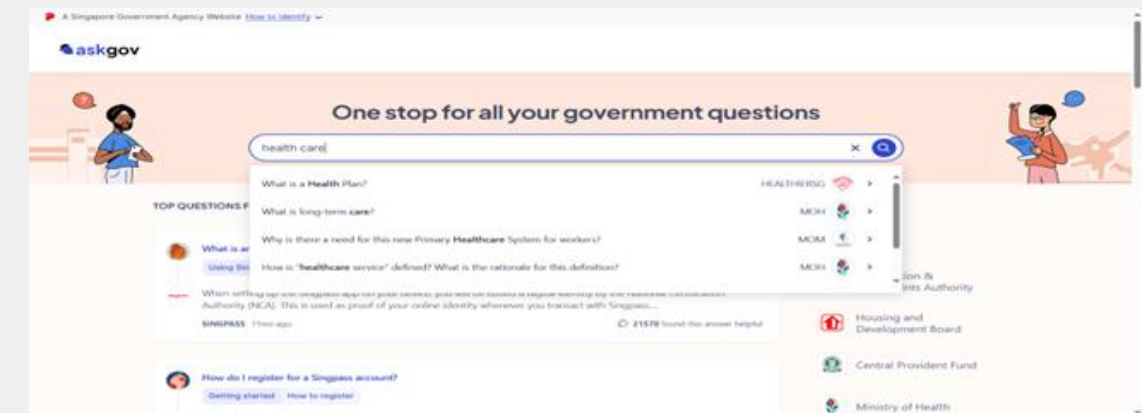
Estonia e-Government Portal

- 100% of public services are available online 24/7.
- Once only principle
- Saves over 1,400 years of working time annually.



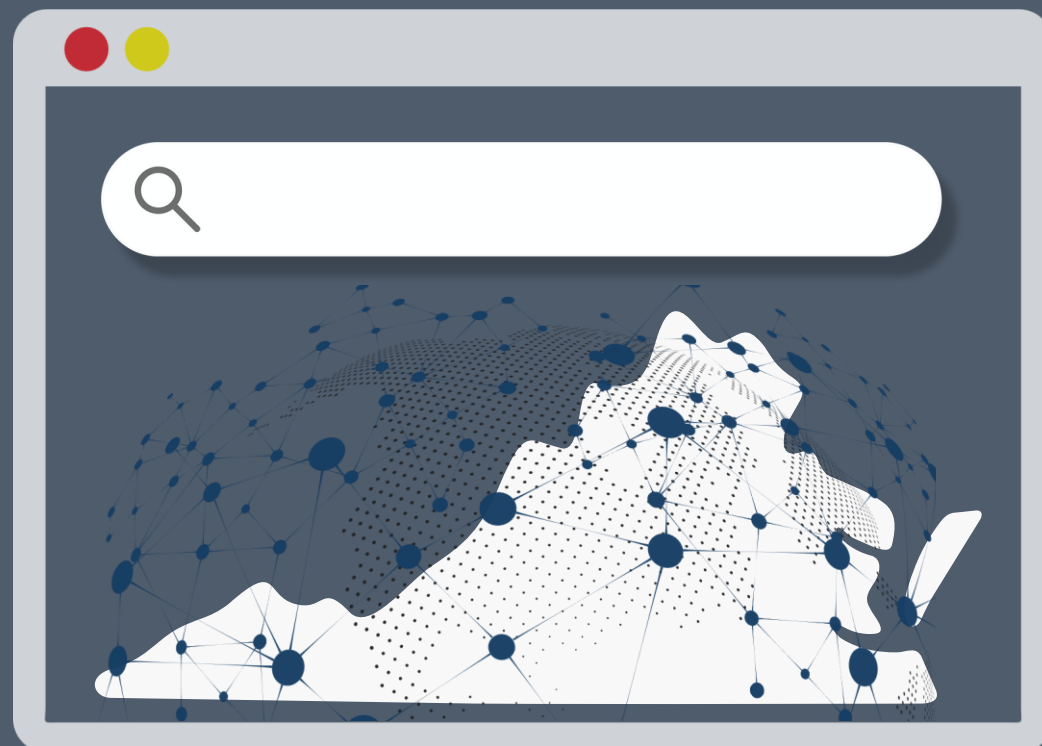
Singapore AskGov

- Aims to make information more accessible, reduce duplicate queries, and provide data insights to help agencies improve their services.
- Q1 2025- nearly 50% cost savings



The Virginia Forward Platform

Transforming Digital Citizen Services



***This is next-level, transformative AI –
not just every day AI.***

*Citizens will expect this as a requirement,
not a “nice to have”*



AI-Powered Search & Assistant



Personalized Citizen Service Recommendations



Cross-Agency Content Integration



Standardized Portal Button Across Agencies

The Virginia Forward Platform - Back-End Capabilities



Crawl & Analyze Content

Scans agency websites, press releases, and social media to detect outdated or inconsistent information.

Continuously improves content accuracy and relevance through AI learning



Empowering Agency Employees

AI tools keep websites updated and aligned with current standards.

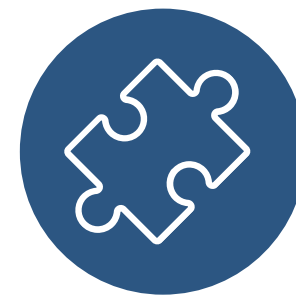
Agencies gain an efficient assistant to help manage forms and data.



VITA Modernization in Progress

Modernized 400+ of 1,500 agency websites

Language translation expanded to 9 agencies, with 20 more underway



Building on Existing Initiatives

Extends the impact of successful agency initiatives like No Wrong Door, CommonHealth, and the Virginia Veterans Network.

A seamless, learning-driven platform, enhancing efficiency and citizen access to services.

Strategy & Framework

Our phased strategy is built on these core principles, driving progress toward operationalizing the vision.

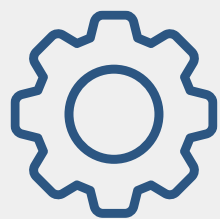
Guiding Principles and Governance



Start with People and Processes



Focus on Transparency, Trust, and Accessibility



Leveraging Everyday AI

Roles, Governance, & Data Integrity

- Multi-Agency Task Force with Central Governance and Oversight by VITA
- AI/ Data Liaison per agency
- Grounding responses to official content only

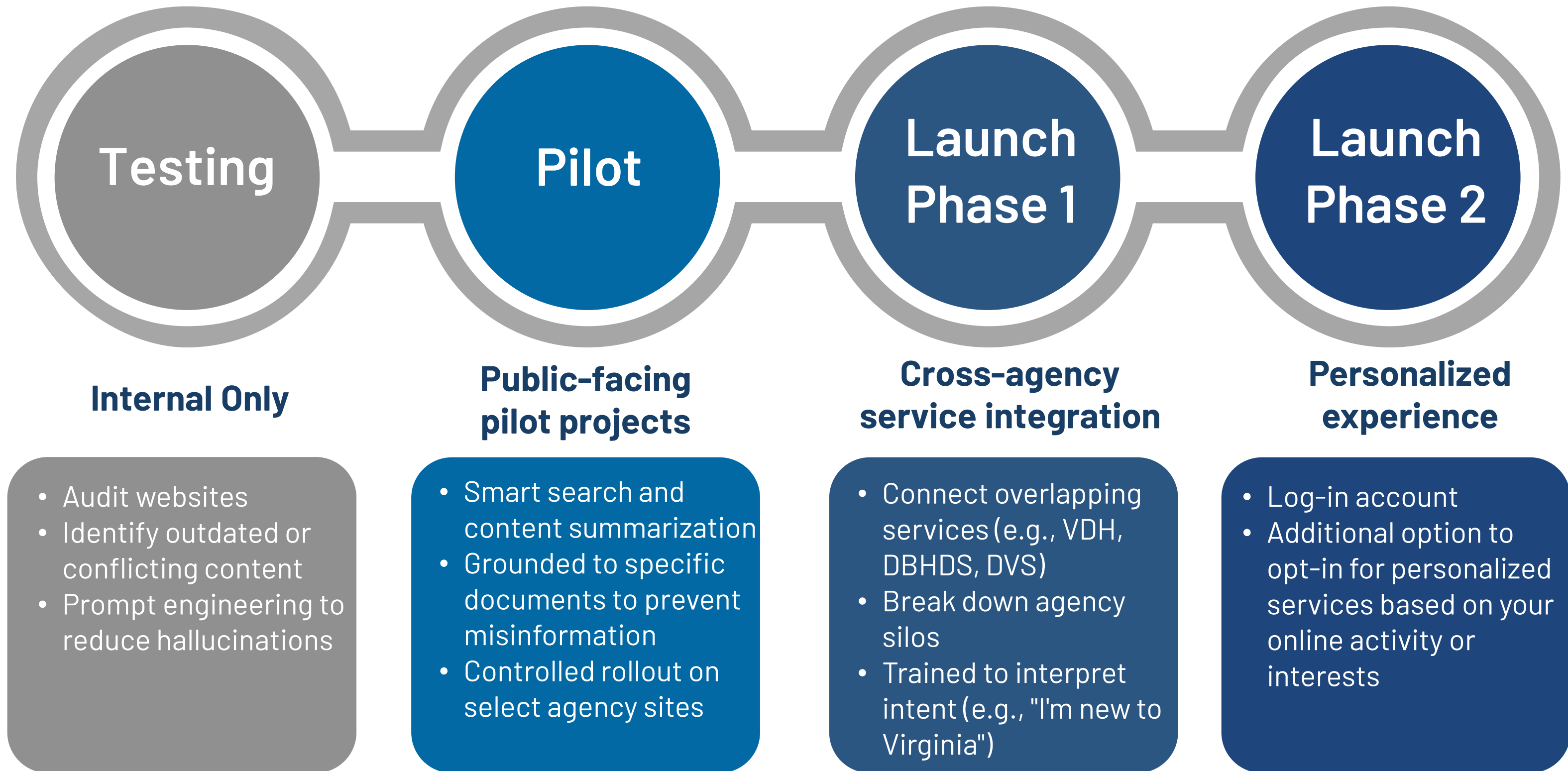
Transparency, Trust, and Accessibility

- Openly share that this process may have flaws
- Human review and approval of content for sensitive topics
- Use plain language at a 6th grade reading level

Leverage Everyday AI

- Build via Microsoft Co-Pilot Studio
- Structure how AI understands agency-specific terms the way the user intends (e.g., "Narcan" vs. "naloxone" vs. "overdose reversal agent")

Path Forward – A Phased Approach



*Turning Vision into Personalized Citizen Experiences –
Connecting Citizens Seamlessly Across Digital Government.*



Why Virginia Forward is a Game Changer

Virginia Controls the AI Engine

Virginia Owns the User Experience

Most Accurate, Authoritative Information



Data Driven Citizen Insights

Designed for Today's Technology Expectations



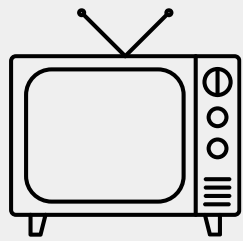
"In two years, every for-profit entity with a website will consider artificial intelligence baked into their site a necessary component to do business. Artificial intelligence will not be a feature, it will be a required component."


-Ali Aldubaisi, Chief Executive Officer, Kaiden AI

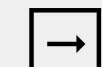
What is Virginia Waiting For?




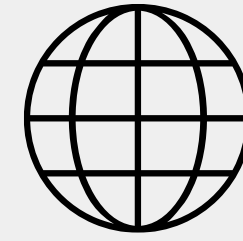
Will Virginia government wait ten years to embrace the next way to communicate with Virginians?





 1948 – First TV Broadcast in Virginia

 1958 – Virginia Educational Television begins

 10-year delay





 1983 – Birth of the Internet


 1997 – First Virginia Website

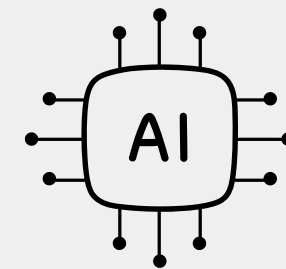
 2003 – VITA Established




 2004 – Facebook launches


 2011 – VDEM begins widespread social media use

 7-year delay



 2022 – ChatGPT launches

 ??? – Virginia's AI adoption?

 What is Virginia waiting for?

“It’s time for Virginia to lead.”

Let’s adopt AI on our terms – responsibly, ethically, and proactively.

Questions

???



Thanks, Contact Us



Kim Barton

Deputy Chief Financial Officer
Dept. of Veterans Services



Melissa Gordon, MBA

Deputy Digital Communications Dir.
Dept. of Health



Stacy Pendleton, MS

Deputy Director
Dept. of Human Resource Mgmt.



Holly Mortlock, MS

Deputy Director - Ext. Affairs & Policy
State Corporation Commission



Harvey S. Powers

Director of Law Enforcement
Dept. of Criminal Justice Services



Luke E. Black, MBA

Deputy Chief Human Resource Officer
Dept. of Corrections

